

MICHAEL W. HIRLINGER

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EDUCATION

Ph.D. Political Science, University of Oklahoma, 1991.
M.P.A. Public Administration, University of Oklahoma, 1991.
M.A. Political Science/Public Administration, Oklahoma State University, 1985.
B.S. Political Science, Oklahoma State University, 1983.

PROFESSIONAL EXPERIENCE

Professor and Department Chair, Oral Roberts University, Tulsa, Oklahoma,
2009 – present.

Research Analyst, Oklahoma House of Representatives, Oklahoma City, Oklahoma,
2006 – 2009.

Adjunct Professor, Department of Political Science, University of Central Oklahoma,
Edmond, Oklahoma, 2006 - 2009.

Adjunct Professor, Department of Political Science, Oklahoma City University,
Oklahoma City, Oklahoma, 2007 - 2008.

Adjunct Professor, Department of Social Sciences, Northern Oklahoma College,
Stillwater, Oklahoma, 2006.

Consultant, Public Management Consulting Group, Oklahoma City, Oklahoma,
2005 – 2009.

Professor and Director, MPA Program, Department of Political Science and Planning,
University of West Georgia, Carrollton, Georgia, 2002 – 2005.

Executive Director, Thomas B. Murphy Center for Public Service, University of West
Georgia, Carrollton, Georgia, 2002 – 2005.

Director, Fire and Emergency Management Administration Program, Department of
Political Science, Oklahoma State University, Stillwater, Oklahoma, 1999 – 2002.

Department Head, Department of Political Science, Oklahoma State University,
Stillwater, Oklahoma, 1997 - 2001

Graduate Studies Director, Department of Political Science, Oklahoma State University, Stillwater, Oklahoma, 1996 - 1997.

Associate Professor, Department of Political Science, Oklahoma State University, Stillwater, Oklahoma, 1993 - 2002.

Assistant Professor, Department of Political Science, Oklahoma State University, Stillwater, Oklahoma, 1989 - 1993.

Adjunct Professor, Department of Political Science, University of Oklahoma, Norman, Oklahoma, 1991 - 2004.

Visiting Assistant Professor, Department of Political Science, Oklahoma State University, Stillwater, Oklahoma, 1988 - 1989.

TRAINING

2011 I Pad training for classroom instruction – 6th Floor Training Group.

1997 - 1998 Internet Instruction - WebCT , Real Producer , Real Presenter, Front Page, Camtasia.

1996 Two-Way Audio/Video Instruction - Teletraining Institute.

PROGRAM AND CURRICULUM DEVELOPMENT

2012 Implemented an Online Government degree program.

2011 Developed a Pre Law Minor and a Summer Law Camp to enhance the Pre Law program.

- The number of students seeking a Pre Law Minor has increased from 19 to approximately 50 in a one year period.

2009 Developed and implemented an adult degree completion program in Leadership Studies. This is the first adult degree completion program to be offered at Oral Roberts University. The Leadership Studies program is delivered in class in a condensed format and totally online.

- The number of undergraduate majors in Leadership Studies has grown to over 40 students in three years.

- 2004 Developed and implemented the Thomas B. Murphy Center for Public Service at the University of West Georgia.
 - Provides research, technical assistance, and forums to assist governmental, non-profit, and community organizations.

- 2004 Managed the accreditation process where the MPA program at West Georgia received NASPAA accreditation.

- 2003 Developed a Non-Profit Management specialization within the MPA Program at West Georgia.

- 1998 Designed, developed, and implemented curriculum for an undergraduate option/field of study in Applied Politics at Oklahoma State University.
 - Undergraduate majors increased from 105 to 153 as a result of the new option.

- 1997 Designed, developed, and implemented program and curriculum for a Master's Degree in Fire and Emergency Management Administration at Oklahoma State University.
 - The number of graduate students in the department grew from 15 to 221 over the past four years. Students in the Fire and Emergency Management Administration program represent 41 states and 7 countries.
 - Arranged for Program offering and course offerings in the following international sites: Northern Ireland; Singapore; Turkey, and Korea.

- 1997 Designed, developed, and implemented Political Science Resource Center for American Government (POLS 1113) students.
 - Retention rate for POLS 1113 increased from 40 percent to 85 percent.

- 1997 Designed, developed, and implemented Graduate Student Mentoring/Teaching program.
 - Allowed faculty the opportunity to teach more upper division undergraduate and graduate level classes.
 - Provided teaching experience to those graduate students seeking careers in academia.

FIELDS OF SPECIALIZATION

Research Areas

State and Urban Politics
Public Administration/Management
Program Review and Evaluation
Fire and Emergency Services Management
Performance Measurement
Privatization of Government Services
Environmental Dispute Resolution
Conflict Assessment and Policy Dialogue
Minority Politics
Environmental Justice
Environmental Site Characterization
Citizen Participation
Counter-Terrorism

Courses Taught

American Government
State and Local Government
Urban Politics
Political Analysis
Graduate Seminar in Urban Management
Graduate Seminar in Quantitative Methods
Graduate Seminar in Public Administration
Graduate Seminar in Program Evaluation
Graduate Seminar in Fire and Emergency Services Administration
Graduate Seminar in Emergency Risk Assessment
Graduate Seminar in Community Relations for Environmental and Emergency Managers
Graduate Seminar in Risk-Based Decision Making
Graduate Seminar in Intergovernmental Relations
Graduate Seminar in Policy Analysis

Courses Taught in Non-Traditional Formats

Quantitative Methods (Internet delivery)
Public Administration (Internet delivery)
Public Policy Analysis (Internet delivery)
Urban Management (Condensed and weekend delivery)
Federalism and Intergovernmental Relations (Condensed and weekend delivery)
Program Planning and Evaluation (Condensed and weekend delivery)

PUBLICATIONS

Books

1998 "The Politics of Second Generation Discrimination in American Indian Education: Incidence, Explanation, and Mitigating Strategies." Westport, CT: Greenwood Press. (with David Wright and Robert E. England).

Refereed Articles

- 1998 "A Political Participation Model of Citizen NIMBY Opposition," Oklahoma Politics, v. 17 October. (with Will Focht and Jim Lawler).
- 1995 "Determinants of State Environmental Policy Efficacy: A Comparative Political Analysis," National Social Science Perspectives 7:68-84 (with Will Focht and Jim Lawler).
- 1995 "Brains for the Bucks? School Revenue and Student Achievement in Oklahoma," Social Science Journal, 32:299-308 (with Kenneth Ellinger and David Wright).
- 1993 "The Dependent City and Intergovernmental Aid: The Impact of Recent Changes," Urban Affairs Quarterly 29: 256-275 (with David R. Morgan).
- 1992 "Citizen-Initiated Contacting of Local Government Officials: A Multivariate Explanation," Journal of Politics 54: 553-563.
- 1991 "Intergovernmental Service Agreements: A Multivariate Explanation," Urban Affairs Quarterly 27: 128-144 (with David R. Morgan).
- 1991 "Explaining the Use of Formal Intergovernmental Service Agreements: Does Government Structure Make a Difference?" MidSouth Political Science Journal 12: 41-61 (with Robert E. England).
- 1989 "Socioeconomic Dimensions of the American States: An Update," Social Science Quarterly 70: 184-192 (with David R. Morgan).
- 1989 "State Factor Scores: Perhaps Not So Bad," Social Science Quarterly 70: 195-196 (with David R. Morgan).

- 1988 "The Decision to Contract Out City Services: A Further Explanation," Western Political Quarterly 41: 363-372 (with David R. Morgan and Robert E. England).
- 1988 "Public Sector Impasse Procedures Revisited," Journal of Collective Negotiations in the Public Sector 17: 269-279 (with Ronald D. Sylvia).
- 1986 "Evaluating the Use of Tax Amnesty Programs by State Governments," Public Administration Review 46: 246-255 (with William M. Parle).

Book Chapters

- 2000 "Home Rule in Oklahoma," in Home Rule in America: A Fifty State Handbook. eds. Dale Krane, Platon Rigos, and Melvin Hill. Washington, D.C.: Congressional Quarterly. (with David R. Morgan, Robert E. England, and James Laplant).

Non-refereed Articles and Monographs

- 1991 "Statewide Survey of Child Car Seat Usage." Bureau of Government Research, University of Oklahoma (with David R. Morgan).
- 1990 "Statewide Safety Belt Observation: Third Follow-up Period." Bureau of Government Research, University of Oklahoma (with David R. Morgan).
- 1989 "Social Indicators of Oklahoma: Crime, Education, Poverty, and Teenage Pregnancy." The Policy Sciences Group, Oklahoma State University (with Laurie Ervin and Anne Schneider).
- 1989 "Mandatory Motorcycle Helmet Laws: Some Actions to Consider." Rehabilitation and Management Programs, University of Oklahoma (with Sherryl M. McGuire).
- 1989 "Licensing Renewal of Older Drivers: Some Alternatives to Consider." Rehabilitation and Management Programs, University of Oklahoma (with Sherryl M. McGuire).
- 1988 "Seat Belts, Child Car Seats, Drunk Driving: A Survey of Attitudes in Oklahoma." Bureau of Government Research, University of Oklahoma (with Sherryl M. McGuire).
- 1987 "Statewide Safety Belt Observation: Second Follow-up Period." Bureau of Government Research, University of Oklahoma (with David R. Morgan).
- 1986 "Statewide Safety Belt Observation: First Follow-up Period." Bureau of Government Research, University of Oklahoma (with David R. Morgan).

- 1986 "City Managers and the Legislative Process: The Case of Oklahoma." Bureau of Government Research, University of Oklahoma (with Robert E. England).
- 1986 "Evaluation of the Model Community Program: Tulsa, Oklahoma." Bureau of Government Research, University of Oklahoma (with David R. Morgan).

Software

- 1992 "Harper Data Analysis Package." Harper Collins Publisher: New York, New York (with William Parle and Michael Butterfield).

PROFESSIONAL PAPERS AND PRESENTATIONS

- 2006 "Special Sessions of the Oklahoma Legislature: Past and Present," prepared for presentation at the Oklahoma Political Science Association (with Rick Farmer).
- 2004 "Minority Representation on School Boards: Enhancements and Impediments To Equitable Representation," prepared for presentation at the International Conference on Social Sciences.
- 2002 "The New South? Black Representation on Southern School Boards," prepared for presentation at the annual meeting of the Southern Political Science Association (with Robert E. England and Jason F. Kirksey).
- 2002 "Mitigating Terrorist-Related Disasters: Lessons Learned From the Oklahoma City Bombing," presentation at the Metropolis 2002 World Conference, Seoul, Korea.
- 2001 "Presentation of Masters Degree Program in Fire and Emergency Management Administration." Women Chief Fire Officer's Conference, Austin, Texas.
- 2001 "The Politics of Second Generation Discrimination and American Indian Education," prepared for presentation at the annual meeting of the American Political Science Association (with Robert E. England).
- 2001 "Roundtable Discussion on State and Local Government Issues," presentation at the annual meeting of the Oklahoma Political Science Association.
- 2001 "OSU Faculty Web-based Learning Success Stories Using Web-CT and Blackboard Platforms." Computing and Information Services, Oklahoma State University.
- 2001 "Fire Services Administration, presentation at the annual Fire Department Instructors Conference.

- 2000 "Presentation of Masters Degree Program in Fire and Emergency Management Administration." British Fire College, Moreton-in-Marsh, England.
- 2000 "Fire and Emergency Services Administration," prepared for presentation at the annual meeting of the Institute of Fire Engineers. Belfast, Northern Ireland.
- 2000 "Graduate Programs in Fire and Emergency Management," prepared for presentation at the annual meeting of the U.S.-U.K. Fire Chiefs. Belfast, Northern Ireland.
- 1999 "Stakeholder Perspectives in NIMBY Controversies," paper presented at the Western Social Science Association with Will Focht).
- 1999 "The Changing Property Tax: Impacts on Local Democracy and Governance," prepared for presentation at the annual meeting of the American Public Administration Association (with Robert E. England).
- 1998 "Oklahoma: Interest Group Power in Transition?" presented at the annual meeting of the Midwest Political Science Association (with Robert E. England and Vincent Burke).
- 1996 "Identifying Stakeholder Preferences for Legitimated Environmental Decision Criteria and Processes," paper presented at the National Association of Environmental Professionals (with Will Focht).
- 1996 "The Meaning of Home Rule in Oklahoma," presented at the annual meeting of the Southeast Conference of Public Administration (with Robert E. England and David R. Morgan).
- 1996 "Mitigating Second Generation Discrimination: Lessons From Case ," presented at the annual meeting of the American Political Science Association (with Robert E. England and David E. Wright).
- 1995 "Determinants of State Environmental Policy Efficacy: A Comparative Analysis," presented at the annual meeting of the Southwestern Political Science Association (with Will Focht).
- 1993 "Pragmatic Approaches to Resolving Gridlock in the Siting and Remediation of Hazardous Waste Facilities," presented at the annual meeting of the Society for Risk Analysis (with Will Focht).
- 1993 "School Revenue and Student Achievement in Oklahoma," presented at the annual meeting of the Southwestern Political Science Association (with Kenneth Ellinger and David Wright).

- 1992 "NIMBY-Motivated Participation: The Effects of Perceived Risk," presented at the annual meeting of the Southwestern Political Science Association (with Will Focht).
- 1992 "Equity in Urban Service Delivery: An Analysis of Resource Allocation in U.S. Public Schools," presented at the annual meeting of the Southwestern Political Science Association (with David Wright).
- 1992 "Reorganizing County Government: Effects on Revenue and Employment," presented at the annual meeting of the American Political Science Association (with David R. Morgan).
- 1992 "Risk Perception and Risk Aversion as Predictors of Political Participation," presented at the annual meeting of the Society for Risk Analysis (with Will Focht).
- 1991 "The Dependent City and Intergovernmental Aid: The Impact of Recent Changes," presented at the annual meeting of the Southwestern Political Science Association (with David R. Morgan).
- 1991 "City Managers and the Legislative Process: The Case for Oklahoma," presented at the annual meeting of the Southern Political Science Association (with Robert E. England).
- 1990 "Hazardous Waste Controversies in Oklahoma," paper presented at the Southwestern Political Science Association, (with Will Focht).
- 1990 "The Impact of Government Structure on Intergovernmental Contracting," presented at the annual meeting of the Western Political Science Association (with Robert E. England).
- 1990 "The Effects of Intergovernmental Contracting on Municipal Expenditures and Employment," presented at the annual meeting of the American Political Science Association (with Robert E. England).
- 1989 "Risk Communication and Citizen Participation under Superfund, Title III: Strategies for Reconciling Citizen Participation with Technical Opinion under the Emergency Planning and Community Right-To-Know Act," paper presented at the Southwestern Political Science Association.
- 1989 "Groundwater Remediation Controversy in Ponca City: A Case for Negotiated Decision Making," presented at the Oklahoma Academy of Science, University of Central Oklahoma.
- 1989 "Citizen-Initiated Contacting of Local Government Officials: A Multivariate Explanation," presented at the annual meeting of the Southwestern Political Science Association.

- 1989 "Intergovernmental Service Agreements: A Multivariate Explanation," presented at the annual meeting of the Midwest Political Science Association (with David R. Morgan).
- 1988 "Risk Communication between Technocrats and Lay Publics in Hazardous Substance Controversies," presented at the Oklahoma Academy of Science, University of Science and Arts of Oklahoma.
- 1988 "Socioeconomic Dimensions of the American States: An Update," presented at the annual meeting of the Southwestern Political Science Association (with David R. Morgan).
- 1987 "Contracting Out Urban Services: Prevalence and Correlates," presented at the annual meeting of the Southwestern Political Science Association.

GRANTS

Grant Proposals Funded

- 2008 Other Options Inc." Oklahoma Aids Care Fund, \$50,000.
- 2007 Other Options Inc." Oklahoma Aids Care Fund, \$50,000.
- 2004 "Evaluation of Georgia Public Defender Caseloads." Georgia Public Defender Standards Council, \$16,800.
- 2001 "Assessing the Educational Needs of Stillwater and Surrounding Communities for the State Regents Designated Learning Site." The Learning Site at OSU-Stillwater, Oklahoma State University, \$7,800.
- 1999 "Second Generation Discrimination and American Indian Education: Lessons Learned From Case Studies." The Spencer Foundation, \$35,000.
- 1998 "Emergency Management for the Fire Community." Federal Emergency Management Agency, \$35,497.
- 1997 "Meeting the Needs of the Fire Protection Community in the 21st Century: Marketing and Needs Assessment." International Fire Service Training Association, \$39,000.
- 1996 "Second Generation Discrimination and American Indian Education." The Spencer Foundation, \$25,000.

- 1995 "Community Acceptance of Risk: An Exploratory Analysis of Citizens' Demands and Acceptable Decision Making Processes." U.S. Environmental Protection Agency (Exploratory Research Grant - Socioeconomics). \$89,557.
- 1995 "Industrial Fire Brigade Training: A Survey of Attitudes." International Fire Service Training Association, \$22,000.
- 1995 "Government Service Delivery Costs Versus Private Delivery Costs: A Model to Determine the True Costs of Government Services." Oklahoma Academy for State Goals, \$2,100.
- 1994 "Pragmatic Approaches to Resolving Gridlock in the Siting and Remediation of Hazardous and Radioactive Facilities." U.S. Environmental Protection Agency (EPSCoR). \$468,932.
- 1993 "Privatization and Optimization of Services Offered by the Department of Tourism and Recreation: Northeast Region Parks". Oklahoma Department of Tourism and Recreation, \$2,500.
- 1993 "Resolution of Safe Drinking Water Act Disputes Under the Oklahoma Environmental Quality Department's Environmental Mediation Program." University Center for Water Research, Oklahoma State University, \$15,950.
- 1993 "Ground-Coupled Water-Loop Heat Pump System: A Survey of User Attitudes." 1993-1994. Oklahoma Alliance for Public Policy Research, \$13,763.
- 1992 "Use of the Analytic Hierarchy Process in Environmental Dispute Resolution: An Evaluation of NIMBY-Activists' Opposition to Risk. " Oklahoma Alliance for Public Policy Research. \$76,711.
- 1992 "Community Acceptance of Risk: Problems in Siting Hazardous Waste Facilities." Dean's Incentive Grant, Oklahoma State University, \$3,000.
- 1992 "Regulatory Risk Analysis: Environmental Decision-Making under Conditions of Risk and Uncertainty." University Committee on Effective Instruction." \$2238.
- 1991 "Citizen Perceptions of Risk-Benefit Tradeoffs in Ground Water Contamination Controversies in Oklahoma: Dimensions of the NIMBY Syndrome." University Center for Water Research Grant, Oklahoma State University, \$3,450.
- 1991 "The Implementation of Environmentally Risky Technologies: What Can Government Offer to Ease the Process?" Dean's Incentive Grant, Oklahoma State University, \$3,000.
- 1990 "Privatization and the Use of Alternative Service Delivery Structures: A Survey of Attitudes in Local Government." Dean's Incentive Grant, Oklahoma State University, \$3,000.

Grant Proposals Not Funded

- 1999 "Analysis of the Counter-Terrorism Policy Agenda: A Comprehensive Examination of the Terrorism Problem and Opportunities for Its Resolution." Oklahoma City National Memorial Institute for the Prevention of Terrorism.. \$3,176,761.
- 1998 "Integrated Watershed Management System: Application of a Comprehensive Protocol for Effective Water Quality Assessment and Protection." U.S. Environmental Protection Agency (EPSCoR). \$1,000,000.
- 1995 "Legitimizing Environmental and Technological Decision Making." National Science Foundation (Division of Social, Behavioral and Economic Research, CAREER Program). \$205,683.
- 1993 "Resolution of Energy, Disputes Arising under the National Energy Policy Act of 1992: A Comparative Analysis of Conflict Management Alternatives." University Center for Energy Research. \$15,744.

ACCREDITATION REVIEW

- 2004 "Self-Study Report: University of West Georgia MPA Program Accreditation," National Association of Schools of Public Affairs and Administration.
- 2001 "Review of Masters Program in Executive Fire Service Leadership at Grand Canyon University," The Higher Learning Commission of the North Central Association of Colleges and Schools.
- 2001 "Military Program Evaluation at Joint Forces Staff College, Norfolk, VA." American Council on Education.

UNIVERSITY AND DEPARTMENTAL SERVICES

Board Member, Institutional Review Board, Oral Roberts University, 2009 – present.
Chair, Promotion and Tenure Committee, Oral Roberts University, 2009 – present.
Advisor, Oklahoma Intercollegiate Legislature, Oral Roberts University, 2009 – present.
Advisor, College Democrats, Oral Roberts University, 2009 – present.
Advisor, College Republicans, Oklahoma State University, 1996 - 1999.
Advisor, Oklahoma Intercollegiate Legislature, Oklahoma State University, 1990 - 1993.
ICPSR Representative, Oklahoma State University, 1989 - 1994.
Director, The Policy Sciences Group, Oklahoma State University, 1989 - 1991.
Executive Council, American Society for Public Administration, Oklahoma Chapter, 1989 - 1992.

PROFESSIONAL MEMBERSHIPS

Oklahoma Political Science Association
American Society for Public Administration
American Political Science Association
Pi Sigma Alpha
Phi Kappa Phi National Honor Fraternity

COMMUNITY SERVICE

Board Member, Other Options, INC., Oklahoma City, OK, 2006 – 2009.
School Board Member, Stillwater Public School District, 2001 – 2002.
Head Coach, Stillwater American Legion Baseball, 1997-1998. American Legion
Baseball National Champions, 1998.